Teaching in the 21st Century is increasingly complex because of the constantly changing digital, discovery, and political nature of our culture in the United States. To prepare the next generation of teachers, we re-envisioned our secondary teacher preparation program with a focus on digital age learning. Our program, like many traditional teacher preparation, focused on front-loaded, out-of-context coursework followed by student teaching. This type of preparation is no longer adequate, because it lacks ongoing support and purposeful application of learning. The stakes for the next generation of students are too high for us to risk their generation’s potential with a “sink or swim approach.” Novice teachers need a supportive system to develop habits of mind, skills and dispositions to positively navigate all the complexities of teaching. Teachers need to learn how to create a culture for their own learning as well as their students. New teachers need to learn life-long learning strategies to have access to the needed tools for the changes they will experience during their careers. Digital age learning can be a valuable tool to prepare the next generation of learners and teachers (Tapscott, 2009).

We began to redesign our teacher preparation program two years ago, by making clinical practice (student teaching) the focus of the program, placing teacher candidates in co-teaching placements, and integrating more digital age
learning activities. The redesign of our post baccalaureate one-year (two semester) program is outlined in Table 1.

Table 1

*Comparison of Previous and Redesigned Program Semester Organization*

<table>
<thead>
<tr>
<th>Previous Program Organization</th>
<th>New Program Organization</th>
</tr>
</thead>
<tbody>
<tr>
<td>8 weeks coursework, M-Th</td>
<td>16 weeks coursework, M</td>
</tr>
<tr>
<td>8 weeks clinical practice, M-F</td>
<td>16+ weeks in clinical practice, T-F</td>
</tr>
<tr>
<td>Traditional clinical practice</td>
<td>Co-teaching in clinical practice</td>
</tr>
<tr>
<td>Coursework begins with University’s calendar</td>
<td>Course work begins prior to public school calendar</td>
</tr>
<tr>
<td>Clinical Practice begins week 8 and ends with public school calendar</td>
<td>Clinical Practice begins and ends with public school Calendar</td>
</tr>
</tbody>
</table>

In previous years, our teacher candidates took eight-weeks of coursework (Monday through Thursday) and then eight-weeks of clinical practice (Monday through Friday) and then repeated for a second semester at a different school site. Our redesigned program dedicates Monday to coursework with the goal to prepare the candidates to participate in clinical practice Tuesday through Friday for 16-weeks, and then repeated at a different school site for a second semester. Villa, Thousand and Nevin (2013) define co-teaching in clinical practice as two or more educators (cooperating teacher and teacher candidate) who share responsibility for planning, teaching, and assessing students. Co-teaching provides ongoing support for the teacher candidate and the high school students.
And it also provides a full year of practice in collaboration. Digital age learning is
defined as self-directed learning that utilizes online tools and resources.

This paper focuses on how the redesigned program uses digital age
learning persuasion, self-directed learning, personal learning networks, digital
collaboration and digital teaching strategies for building habits of mind, skills and
dispositions for teaching in the 21st Century and beyond.

**Digital Age Learning Persuasion**

Preparing educators for digital age learning is to, first, persuade them to
be digital learners. Helping new teachers understand why digital learning is
valuable is often the greatest obstacle. Once teachers buy into the why, the what,
how and where follow easily. At the 2014 Association for Supervision and
Curriculum Development Annual Conference, Daniel Pink made a good case for
educators to perfect their persuasion skills. He suggested that individuals spend
approximately 40% of their time persuading others. For educators, we spend our
time persuading students to do learn, and in previous decades we had the
advantage because typically we had access to more information than students.
But in the digital age, students have access to the same knowledge as educators
and more importantly, students can determine if an educator’s pitch isn’t backed
up.

Pink describes six steps to perfect persuasion skills: 1. Recalibrate
feelings of power, so that you can take another person’s perspective. 2. Be an
ambivert, part extrovert and part introvert, so that you can be relatable to others,
but still authentic. 3. Interrogative talk, instead of merely pumping up your
confidence, spend time preparing and asking, Can you do this and how? 4. Motivational interviewing involves asking someone questions to identify the intrinsic reasons that motivate that person to action. 5. Understanding the context you are in, is critical, to think about the perspective of your audience and to provide support for the person to take action. It is easier to persuade someone once you know what he/she values. 6. Focus on the Why and less on the how. Since we are inundated with access to knowledge and the how to do, we need more time to understand why to do something and then and only then, someone can be motivated to learn the how independently.

We attempt to follow Daniel Pink’s six-step model of persuasion: 1. We recalibrate our feelings about power by acknowledging the teacher candidates’ power and helping them learn about how they learn effectively and to acknowledge their mastery of digital learning. 2. We play roles of extrovert and introvert persuader in an attempt to explain the why of digital learning. 3. We share our interrogative self-talk, by questioning ourselves out loud about our ability to persuade them to fully engage in digital learning this year. We explain our strategies to help them become digital learners. 4. We ask the candidates questions about what motivates them to learn and then assign them to document their learning on a topic of their choice. And we provide time in class to support their learning. 5. We try to understand our candidates’ context and all the tasks they are juggling as they learn to teach. 6. We teach candidates how to use digital tools to begin their online presence, to manage the knowledge they find, and to self-direct learning.
To persuade our teacher candidates, we not only provide the why for using digital learning pedagogies, but we also provide the candidates the what (what is digital learning) and the how (how do you learn digitally). We provide instruction on how to learn in the digital age through strategically designed class activities and assignments that allow student centered learning. At the program orientation candidates are provided with a full day of digital learning instruction with explicit scaffolds for essential digital skills and literacies to advance their knowledge of how to use technology for academic purposes.

To accommodate access, we loan candidates an iPad for their personal use during the academic year and provided desktop computers during Monday courses. In addition we provide the majority of the reading content for our courses with open education resources online, to model how to provide free and accessible education resources. As a result of this effort, our candidates’ material costs were reduced from $250 to under $50 per semester.

**Self-Directed Learning**

Self-directed learning is the ultimate of student centered learning because it allows individuals to choose what they want to learn and how. Phillip Candy (2004) describes six major conditions for self-directed digital learning: connectivity, competence, content, credibility and confidentiality, capturing information and collaboration. Any topic can be researched and explored with connection to the internet.

The “what” and “how” of knowledge has transformed into the “where.” Our society has shifted from valuing the mastery of a set knowledge or mastery of
how to use that knowledge - to mastery of knowing where to find any set of knowledge needed. The next generation of teachers needs to know where to find the knowledge needed to learn, prepare to teach and to teach. 21st Century educators must be dedicated to life-long learning in formal and informal settings.

Informal learning is as valuable if not more valuable than some formal learning, because the digital age has opened up more pathways for informal learning. This new access has made it possible for individuals to seek knowledge spontaneously without permission for access. The pathways can include communities of practice and personal learning networks.

Candidates developed a 20% Project where they documented learning on a topic of their choice over the course of a semester. The assignment is based on the Google’s 20% Project where employees spend 20% of their time on a pet project, freedom to pursue an innovative idea that goes beyond their job description. As a result Google employees created Gmail, AdSense and Google News. To help with the 20% Project learning, we provide the following scaffolds: model previous projects, provide a rubric to clarify expectations, facilitate project pitches in a 3-minute YouTube Video with feedback provided in the comment section on the YouTube Page, form social media teams to provide support online and face-to-face weekly during coursework and faculty members monitor and provide feedback biweekly.

**Personal Learning Networks**
A Personal Learning Network (PLN) is a tool for learning in the digital age. Jeff Heil, a faculty member in our program, defines a personal learning network by working backwards and defining each word:

**Network** is a group of people with whom you associate. This could be either in person or online. A person can be a member of your network who you have never met face-to-face, and obviously, close friends and coworkers can be a part of your network.

**Learning** shouldn’t be narrowly defined as something that only occurs in an academic setting. Learning can occur at any time in any place. It is not confined to a classroom, nor a place of business. You can learn from others and with others, collaboratively or individually. I see learning as a dynamic process that occurs for me continuously. The only requirement is a personal desire to learn.

**Personal** is something that relates to you. I have seen PLN defined as professional learning network, but I prefer the term personal for various reasons. The networks in which I participate and the learning that I do is, for me, deeply personal. As an educator, the networks and learning are also professional. As someone who loves what he does, I often struggle to separate the personal from the professional, but I see this as more serendipitous than troubling.

(Retrieved from [http://jefferyheil.com/pln/what-is-a-pln/](http://jefferyheil.com/pln/what-is-a-pln/))
A PLN is a tool that provides educators a way to cultivate knowledge and foster professional growth through nurtured and maintained relationships via social media.

Experts are accessible online, anyone can make a connection via social media, i.e., twitter, blogs, skype. The opportunities are limitless with the PLNs available to educators and students today. Since learners have access to the networks, they can have access to conversations with endless teachers and co-learners. In our program we provide guidelines for cultivating a PLN (Retrieved from http://jefferyheil.com/pln/pln-guidelines/). The guideline differentiates between the three levels of performance: baseline level of being entrenched in the real world network, the approaching level between two worlds or at the advanced level of being in the matrix. Each level describes the behaviors for reading, tweeting, archiving/bookmarking, writing, commenting, and growing/sharing.

**Digital Collaboration**

Learning is a personal, interpersonal and social activity rooted in cultural contexts. Web 2.0 digital tools allow for new ways to learn personally, interpersonally, and socially through collaboration. Technology has the ability to rewire our brain. The digital tools we use redefine and shape our thoughts and actions. For example, the way we create informs our process of creation, so if we learn to cut and paste with paper, we think of the tangible bits and pieces that made up the whole. But if we learn to cut and paste digitally, the paste can take the form of a drag and drop function that may not translate in the first example,
because the actions were different in the digital age. So if learning is a personal, interpersonal and social process, then we must make sure that we teach the specific skills and dispositions for productive digital collaboration. Teacher candidates learn how to not only collaborate in traditional face-to-face ways, but online using google docs, creating online integrated thematic content with colleagues, but also through Diigo content trails and webquests.

**Digital Age Teaching**

Digital age learning requires a change in traditional pedagogy. It requires digital age teaching. George Siemens suggests that in digital age teaching, “control is being replaced with influence. Instead of controlling a classroom, a teacher now influences or shapes a network” (Retrieved from http://www.connectivism.ca/?cat=3). He claims that digital age educators are responsible to not only accommodate a student’s learning style, but to also prepare a student to function in the future, as a digital learner. The next generation of educators must provide students with the structure and scaffolds for meaningful learning. Siemens goes on to describe seven roles a teacher plays in digital learning networks: amplification, curation, wayfinding and socially driven sense making, aggregation, filtering, modeling, and persistent presence.

Amplification can be seen, when a educator re-tweets a posting to emphasize it’s message. Curation is when an educator identifies key elements and arranges them in a fashion so learners will encounter them frequently in different context until the concepts resonate in meaningful ways. Way finding and sense making refers to how a learner makes sense of fragmented information in
an active exploration. Aggregation, for an educator, means sifting through the data and helping learners see the patterns of such data content and its structure. Educators can filter resources for learners through wayfinding, sensemaking and aggregation. Modeling is just as valuable online as it is offline. Learners need to see educators model effective strategies for self-directed learning. A persistent presence is an online presence where one can know, be known and connect with others. An online presence provides a place to express oneself on a blog, twitter, facebook or a combination of different social networking sites. A persistent presence provides a place to be discovered in order to connect with others and to engage in digital learning.

To learn how to teach online, the Digital Pedagogy Project requires the teacher candidates to become a producer of content on the web - to design a multimedia learning environment online, such as a website or blog. Candidates are encouraged to design something that can be used in the clinical practice, so they experiment with the content curriculum and how their students are engaging with the online learning environment. Candidates have the option to do this assignment alone or as collaboration with a fellow teacher candidate.

According to the Project Tomorrow’s 2012 Speak Up For Higher Education Survey, overall, our secondary teacher candidates use more technology than their national peers, even when not directed or required to do so as a part of their preparation program. We can infer that this significant difference can be attributed, in part, to the infusion of the digital age learning activities throughout the program. Overall, 82% of the CSUSM candidates indicated that
they strongly-agreed or agreed that they were being well prepared to use technology effectively to enhance student achievement. Seventy-two percent of the national respondents indicated that they were similarly prepared.

In terms of digital age learning our candidates out performed the national candidates in terms of finding experts online, posting to blogs/wikis, providing online support for peers, starting wikis/blogs to connect with others and tutoring others who needed help (see Table 2 for details).

Table 2

<table>
<thead>
<tr>
<th>Technology Used to Learn</th>
<th>CSUSM</th>
<th>National</th>
</tr>
</thead>
<tbody>
<tr>
<td>Found experts online</td>
<td>45%</td>
<td>20%</td>
</tr>
<tr>
<td>Posted to blogs/wikis</td>
<td>37%</td>
<td>21%</td>
</tr>
<tr>
<td>Provided online support for peers</td>
<td>39%</td>
<td>29%</td>
</tr>
<tr>
<td>Started wiki/blog to connect with others</td>
<td>26%</td>
<td>10%</td>
</tr>
<tr>
<td>Tutored others who needed help</td>
<td>34%</td>
<td>24%</td>
</tr>
<tr>
<td>Used mobile application for self-organization</td>
<td>32%</td>
<td>22%</td>
</tr>
<tr>
<td>Used Twitter to communicate or follow others</td>
<td>32%</td>
<td>20%</td>
</tr>
</tbody>
</table>


In addition, our candidates also out performed their national counterparts in terms of the use of technology to prepare for teaching and for teaching. See Table 3 for specifics. Our candidates out performed in the areas of creating websites to manage classroom, creating blogs/wikis, integrating student’s mobile devices into instruction, managing a class using a learning management system, and using social media to facilitate student collaborations.
Table 3

<table>
<thead>
<tr>
<th>Technology Used to Teach</th>
<th>CSUSM</th>
<th>National</th>
</tr>
</thead>
<tbody>
<tr>
<td>Creating website to manage my classroom</td>
<td>62%</td>
<td>44%</td>
</tr>
<tr>
<td>Creating blogs/wikis</td>
<td>69%</td>
<td>41%</td>
</tr>
<tr>
<td>Integrating students’ mobile devices into instruction</td>
<td>51%</td>
<td>19%</td>
</tr>
<tr>
<td>Managing a class using a learning management system</td>
<td>31%</td>
<td>14%</td>
</tr>
<tr>
<td>Using social media to facilitate student collaborations</td>
<td>44%</td>
<td>25%</td>
</tr>
</tbody>
</table>

*Note. From Speak Up 4 Higher Education Survey, by Project Tomorrow, 2012.*

**Conclusions**

Our re-envisioning of our secondary teacher preparation program is in flux, because it is not only preparing educators to meet the current needs of students today, but also to imagine the needs of tomorrow and to prepare students to learn how to adapt and function in the future, as digital learners. Our candidates have flourished after our rejection of the old-school teacher preparation that focused on front-loaded, out-of-context coursework followed by clinical practice that was minimally supported. This traditional preparation is not only inadequate, but it puts our next generation of learners at risk. Our future teachers need to have ongoing support, not only with live face-to-face faculty that meet with them weekly with coursework that is aligned to support their clinical practice, but also with digital teaching and learning strategies that are teacher candidate-centered to meet their needs and help them meet the needs of their high school students. Persuasion to engage in digital age learning is a critical starting point to motivate educators to direct their own learning, through tools
such as personal learning networks and digital collaboration that will make it possible for them to master digital teaching for the 21st Century and beyond. Teachers need support system to navigate the complexities of building and maintaining habits of mind, skills and dispositions for learning. Digital learning tools can help educators create a culture for their own learning as well as their students. Life-long digital learning strategies can help teachers meet the diverse needs of all students.

References


