### State Entrepreneurial Activity and Bank Performance

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#### Some Initial Observations

- Entrepreneurship has become an important area within academia (over 2,000 programs according to *Princeton Review*)
- Earliest programs were created in the late1970's
- Debate exists about:
  - --- the importance of small business in job creation and destruction
  - ---the role of tax policy in promoting or discouraging small business growth

# Why Are States and Locales Interested in Entrepreneurship?

- Job creation and growth
- Expansion of tax base
- Improved business supplier network
- Greater economies of scale in promotional activities
- Improved state reputation



# What Can States Do for Entrepreneurs?

- Improve access to capital
- Provide technical assistance
- Streamline securities regulation
- Improve regulatory licensing
- Build intellectual capacity at state universities

- Create industry clusters
- Improve state tax environment
- Improve entrepreneurship education
- Reach out to entrepreneurs
- Recognize entrepreneurial achievement

**Source:** National Commission on Entrepreneurship; **Kauffman** Center for Entrepreneurial Leadership



# The Kauffman Index of Entrepreneurial Activity





# Entrepreneurial Climate: Top and Bottom Ten States

#### **Top 10 States**

•	California	.44	•	Wa
•	Arizona	.44	•	Vir
•	Texas	.43	•	Rh
•	Nevada	.43	•	Ala
•	Georgia	.43	•	IIIii
•	Colorado	.42	•	Ha
•	Louisiana	.41	•	We
•	Florida	.41	•	Mii
	Vermont	.40	•	Ind
•	Montana	.40	•	Pe

#### **Bottom 10 States**

•	Washington	.24
•	Virginia	.24
•	Rhode Island	.24
•	Alabama	.24
•	Illinois	.23
•	Hawaii	.23
•	West Virginia	.22
•	Minnesota	.22
•	Indiana	.22
•	Pennsylvania	<sub>-</sub> 18



### **Key Research Questions**

- Do banks perform differently in states with high vs. low entrepreneurship rankings?
- What are the significant univariate differences?
- What are the multivariate differences?



### Methodology

- Data on FDIC bank performance from the SNL Financial Services database.
- Banks <\$10 billion in total assets.</li>
- Data for three periods:

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**Pre-crisis** (2005.4)

**Crisis** (2008.4)

Post-crisis (2011.4)

Observations: Top 10 n=1623



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#### **Bank Performance Metrics**

- Size (total assets; log total assets)
- Growth rates (asset and loan growth)
- Management (loan to asset; loan to deposit; efficiency ratio)
- Earnings (ROAA; ROAE)
- Margins (Net interest income; net interest margin; yield on loans; cost of interest bearing liabilities)
- Capital (Equity to average assets)



#### Metrics con't.

- Loan composition (1-4 family loans; commercial real estate loans; total real estate loans; commercial and industrial loans; consumer loans)
- Asset quality (non performing loans; loan charge-offs)
- Liquidity (liquidity ratio)
- Sensitivity (rate sensitive assets to assets)

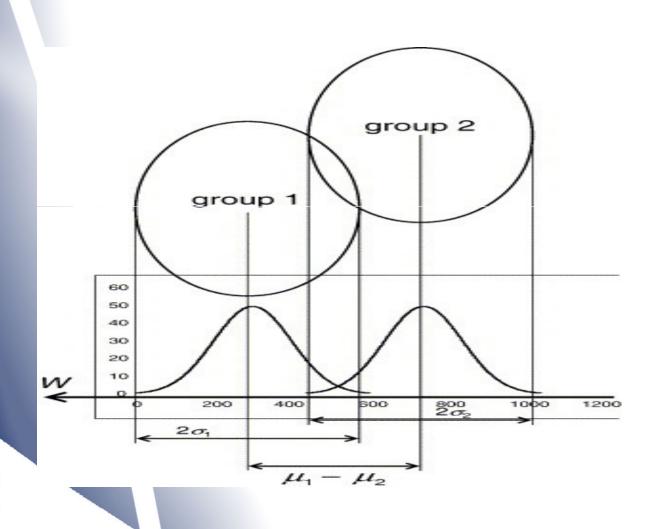


#### Significant Univariate Relationships

- Most variables display statistically significant differences (at ρ= .05 level or better)
- Exceptions:
- Total assets (2005; 2008)
- Return on average assets (2005; 2008)
- Equity to assets (2011)
- Total real estate loans to loans (2008;2011)
- Liquidity ratio (2008; 2011)
- Charge-offs to loans (2005)



### Two Group Multivariate Discriminant CAMEL Model



Source: Sciencedirect.com

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#### The CAMEL Model

- The CAMEL model is well established and is used by banking regulators and researchers.
- Capital adequacy (equity to assets)
- Asset quality (non-performing loan ratio)
- Management (loan to deposit; commercial real estate loans to loans; efficiency ratio)
- Earnings (return on average assets)
- Liquidity (liquidity ratio)
- Size (total assets)



#### **CAMEL Discriminant Model**

• Y=  $\alpha$  +  $\beta$ 1L2D +  $\beta$ 2CREL2L +  $\beta$ 3LiqRat +  $\beta$ 4NPL +  $\beta$ 5ER +  $\beta$ 6TA +  $\beta$ 7ROAA+  $\beta$ 8E2A

#### Where:

α= constant

**L2D**= loan to deposit ratio

**CREL2L=** commercial real estate loans to loans

**LiqRat**= liquidity ratio

**NPL=** non performing loans to loans

**ER**= efficiency ratio

TA= total assets

**ROAA= return on average assets** 

E2A= equity to assets



### **Discriminant Classification Matrix**

		Low Entrep. Index (0)	High Entrep. Index (1)	Overall accuracy
2005	Low (0)	78.2%	21.8%	
	High (1)	55.1%	44.9%	62.4%
2008	Low (0)	75.9%	24.1%	
	High (1)	52.4	47.6%	62.5%
2011	Low (0)	72.0%	28%	
	High (1)	44.7%	55%	64.1%



## Relative Importance of Discriminant Variables

Variable Rank	2005	2008	2011
1	L2D	CREL	CREL
2	CREL	ER	ER
3	LiqRat	ROAA	L2D
4	NPL	E2A	LiqRat
5	ER	LiqRat	NPL
6	TA	NPL	ROAA
7	ROAA	L2D	TA
8	E2A	TA	E2A



#### Conclusions

- Banks located in Top 10
   entrepreneurial activity states
   perform differently than Bottom 10
   states based on both univariate and
   multivariate analysis.
- Some individual variables are substantially different
- In general, overall multivariate differences are less pronounced.

